



Village of Belledune

Agenda

Committee of Whole Council Meeting
Wednesday, October 14, 2026 @ 7:00 PM
Belledune Council Chambers

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Reaffirmation of Oath of Office	
2. STATEMENTS OF CONFLICT OF INTEREST	
3. ADOPT AGENDA	
M 2026/10/14-125	
that the Agenda be Adopted as Presented OR as Amended with changes	
4. PRESENTATIONS / PETITIONS / DELEGATIONS	
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M 2026/10/14-126

that the meeting adjourned at _____

Acknowledgement of “Treaties of Peace and Friendship”

We would like to begin by acknowledging that the land on which we gather is the traditional unceded territory of the Mi'kmaq Peoples. This territory is covered by the “Treaties of Peace and Friendship” which Wəlastəkwiyik (Maliseet), Mi'kmaq and Passamaquoddy Peoples first signed with the British Crown in 1726. The treaties did not deal with surrender of lands and resources but in fact recognized Mi'kmaq and Wəlastəkwiyik (Maliseet) title and established the rules for what was to be an ongoing relationship between nations.

We do hereby accept the office of Council and will diligently, faithfully and impartially discharge to the best of our ability the duties of the office as may be imposed upon us by law

2027 Budget

Municipality of Belledune

Chaleur Regional Service Commission

Operating allocations and key changes

Prepared from the distributed 2027 budget

Belledune budget at a glance

\$321,866

2027 total allocation

\$14,985

Increase from 2026

4.9%

Year over year change

\$242.92

Cost per resident

Updated financial impact

The estimated tax-rate impact is 0.00395, or about \$9.88 on a property assessed at \$250,000.

Largest increase

Public transit +\$26,553

Largest decrease

Economic development -\$11,825

2027 allocation by service and member

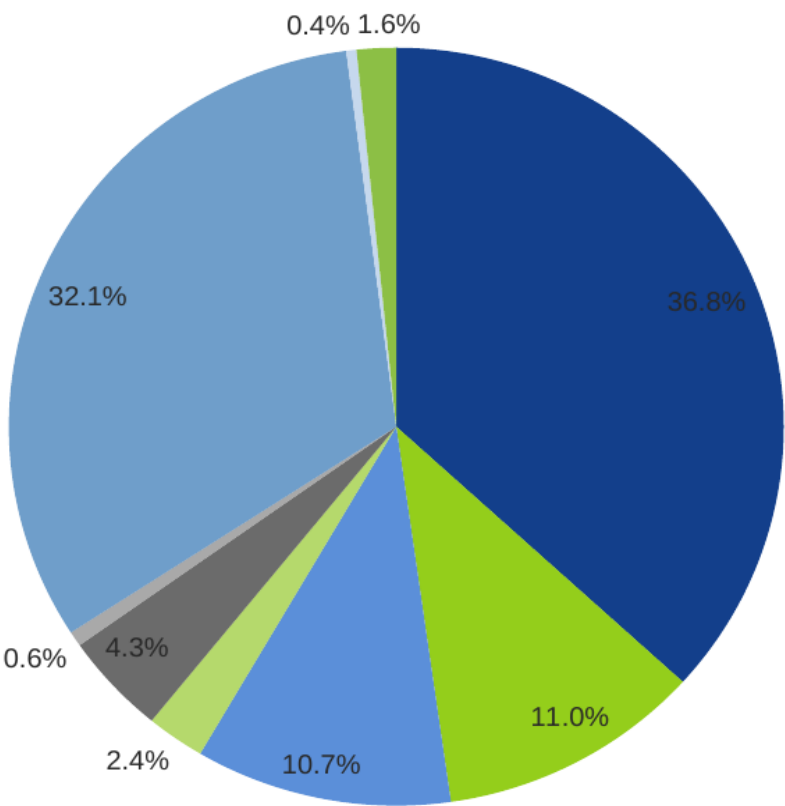
Belledune is highlighted in green

Service	Bathurst	%	Belle-Baie	%	Belledune	%	Chaleur Rural District	%
Local planning	\$0	0.0%	\$498,736	34.9%	\$164,239	51.0%	\$118,782	40.6%
Solid waste	\$304,000	36.8%	\$304,000	21.3%	\$45,600	14.2%	\$53,200	18.2%
Corporate services	\$90,894	11.0%	\$73,329	5.1%	\$14,356	4.5%	\$18,352	6.3%
Tourism promotion	\$88,489	10.7%	\$60,044	4.2%	\$19,590	6.1%	\$14,300	4.9%
Economic development	\$20,109	2.4%	\$13,645	1.0%	\$4,452	1.4%	\$3,250	1.1%
Community development	\$35,935	4.3%	\$28,991	2.0%	\$5,676	1.8%	\$7,255	2.5%
Community transportation	\$5,338	0.6%	\$4,277	0.3%	\$840	0.3%	\$1,074	0.4%
Public transit	\$265,237	32.1%	\$129,976	9.1%	\$26,553	8.2%	\$0	0.0%
Public safety	\$3,545	0.4%	\$2,860	0.2%	\$560	0.2%	\$715	0.2%
Infrastructure cost sharing	\$13,553	1.6%	\$313,588	21.9%	\$40,000	12.4%	\$75,479	25.8%

2027 allocation by service — Bathurst

Share of the community member’s total CRSC allocation

04



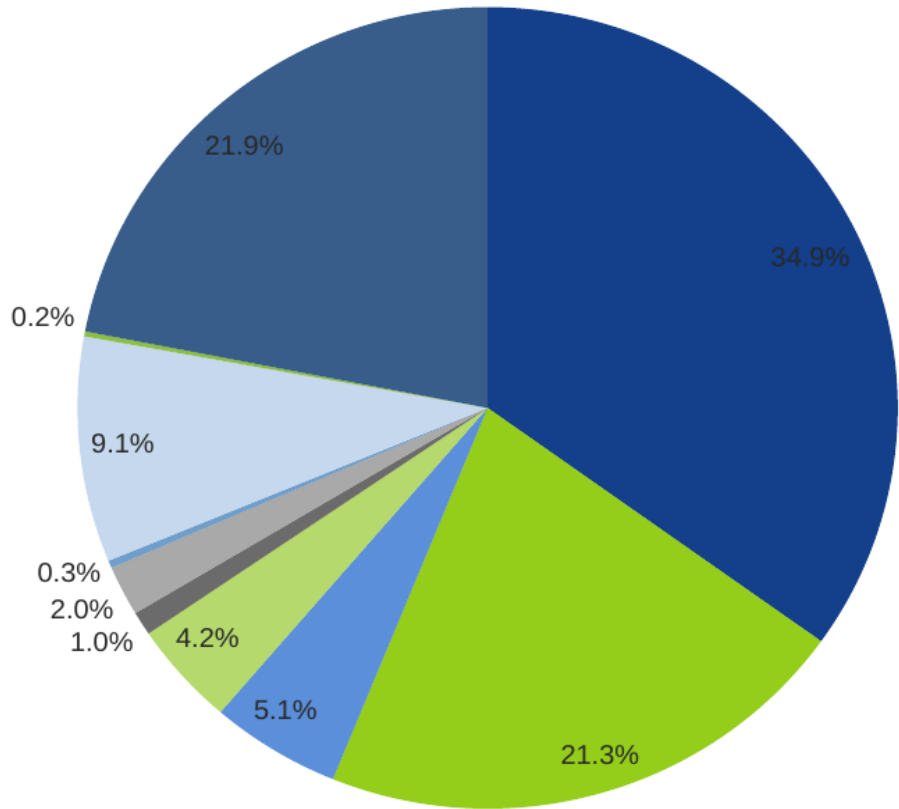
Service	Allocation	Share
Local planning	\$0	0.0%
Solid waste	\$304,000	36.8%
Corporate services	\$90,894	11.0%
Tourism promotion	\$88,489	10.7%
Economic development	\$20,109	2.4%
Community development	\$35,935	4.3%
Regional transportation	\$5,338	0.6%
Community transit	\$265,237	32.1%
Public safety	\$3,545	0.4%
Infrastructure cost sharing	\$13,553	1.6%
Total	\$827,098	100.0%

Service schedule sum differs slightly from the official member total due to source schedule reconciliation/rounding.

2027 allocation by service — Belle-Baie

Share of the community member's total CRSC allocation

05



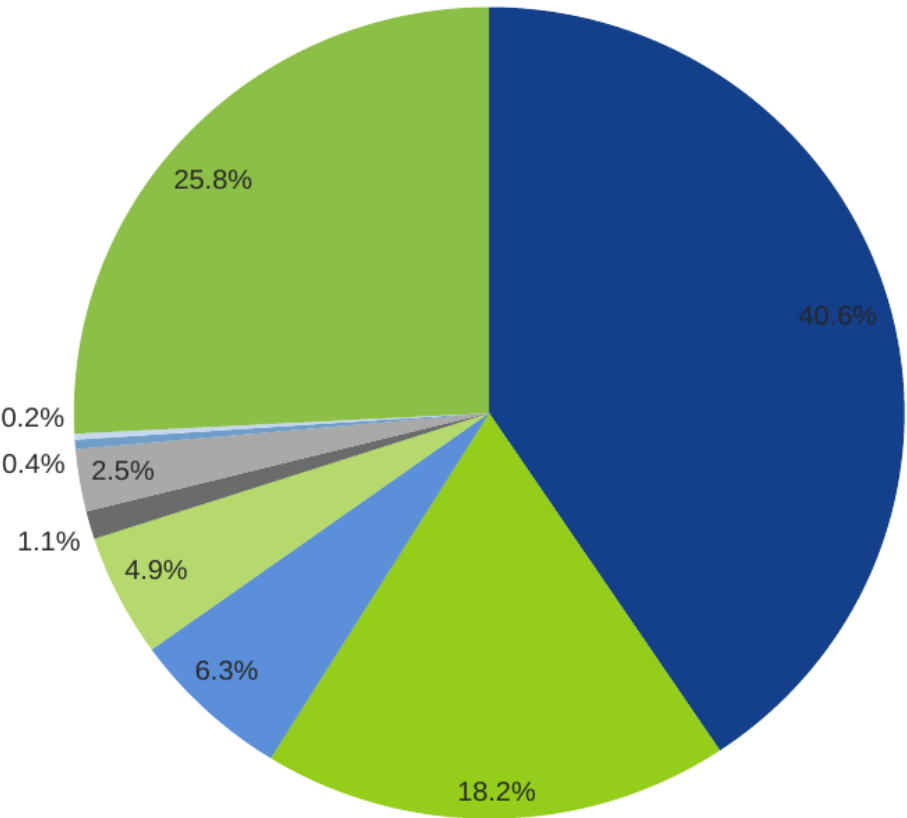
Service	Allocation	Share
Local planning	\$498,736	34.9%
Solid waste	\$304,000	21.3%
Corporate services	\$73,329	5.1%
Tourism promotion	\$60,044	4.2%
Economic development	\$13,645	1.0%
Community development	\$28,991	2.0%
Community transportation	\$4,277	0.3%
Public transit	\$129,976	9.1%
Public safety	\$2,860	0.2%
Infrastructure cost sharing	\$313,588	21.9%
Total	\$1,429,443	100.0%

Service schedule sum differs slightly from the official member total due to source schedule reconciliation/rounding.

2027 allocation by service — Chaleur Rural District

Share of the community member's total CRSC allocation

07



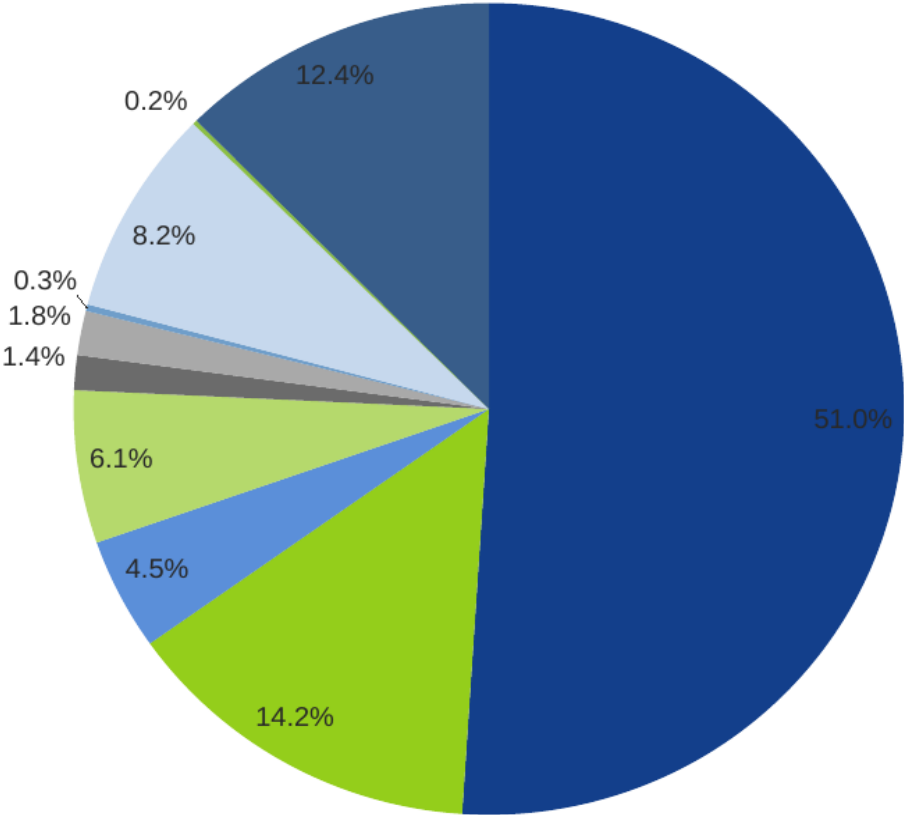
Service	Allocation	Share
Local planning	\$118,782	40.6%
Solid waste	\$53,200	18.2%
Corporate services	\$18,352	6.3%
Tourism promotion	\$14,300	4.9%
Economic development	\$3,250	1.1%
Community development	\$7,255	2.5%
Community transportation	\$1,074	0.4%
Public transit	\$0	0.0%
Public safety	\$715	0.2%
Infrastructure cost sharing	\$75,479	25.8%
Total	\$292,408	100.0%

Service schedule sum differs slightly from the official member total due to source schedule reconciliation/rounding.

2027 allocation by service — Belledune

Share of the community member's total CRSC allocation

06



Service	Allocation	Share
Local planning	\$164,239	51.0%
Solid waste	\$45,600	14.2%
Corporate services	\$14,356	4.5%
Tourism promotion	\$19,590	6.1%
Economic development	\$4,452	1.4%
Community development	\$5,676	1.8%
Community transportation	\$840	0.3%
Public transit	\$26,553	8.2%
Public safety	\$560	0.2%
Infrastructure cost sharing	\$40,000	12.4%
Total	\$321,866	100.0%

Changes from the 2026 allocation

2027 increases

Public transit **+\$26,553**

Local planning **+\$3,984**

Corporate services **+\$3,767**

Solid waste **+\$1,200**

Public safety **+\$370**

2027 decreases

Economic development **-\$11,825**

Tourism promotion **-\$3,829**

Community transportation **-\$2,933**

Infrastructure cost sharing **-\$1,604**

Community development **-\$698**

Net change +\$14,985

Core regional services

Local planning

\$164,239

The allocation increases by \$3,984. The applied prior-year surplus falls, while the service budget shifts costs from planning toward inspection.

Solid waste

\$45,600

Belledune remains at 600 estimated tonnes. The tipping fee increases from \$74 to \$76 per tonne.

Corporate services

\$14,356

The principal budget difference is the purchase and implementation of a new accounting system.

Tourism, Economic and Community Development

Tourism promotion

\$19,590

-\$3,829

The service budget retains funding for the 2029 Congrès mondial acadien while reducing selected marketing and content costs.

Economic development

\$4,452

-\$11,825

Lower personnel and study costs reduce the member allocation. The service budget also includes \$175,000 in airport assistance.

Community development

\$5,676

-\$698

External funding supports the Eat Fresh program, Nourishing New Brunswick and related community initiatives.

Transportation, Public Safety and Shared-Infrastructure

Public transit

\$26,553

New Belledune allocation in 2027. The regional operating budget rises to \$1.56 million.

Community transportation

\$840

The net member requirement falls as the service budget declines and Dial-a-Ride funding increases.

Public safety

\$560

The budget adds administrative capacity and retains \$4,500 for vehicle heating and storage.

Infrastructure cost sharing

\$40,000

Belledune remains capped at \$40,000 under the regional arrangement.

2027 member comparison and Belledune impact

Member	2027 total allocation	Population	Cost per resident	Largest allocation
Bathurst	\$827,098	15,110	\$54.74	Solid waste \$304,000
Belle-Baie	\$1,429,443	14,335	\$99.72	Local planning \$498,736
Belledune	\$321,866	1,325	\$242.92	Local planning \$164,239
Chaleur Rural District	\$292,408	3,725	\$78.50	Local planning \$118,782

Belledune financial impact

\$306,881

2026 allocation

\$14,985

Year-over-year increase

0.00395

Estimated tax-rate impact

\$9.88

Impact on \$250,000 assessment

Totals reflect the official member summaries. Service schedules may contain minor rounding differences.

2027 BUDGET REPORT FOR BELLEDUNE

Purpose and overall result

This report summarizes Belledune's 2027 allocation for services delivered through the Chaleur Regional Service Commission (CRSC), compares the allocation with 2026, and identifies the principal budget changes reflected in the distributed budget and the 2027 budget recap also in circulation.

\$321,866 2027 total allocation	\$306,881 2026 total allocation	\$14,985 Net increase
4.9% Percentage change	\$242.92 2027 cost per resident	0.00395 Estimated tax-rate impact

Regional Service Commission mandate

The Government of New Brunswick White Paper on local governance reform assigns Regional Service Commissions a regional leadership and coordination role. In addition to solid-waste management, land-use planning and building inspection, their expanded mandate includes economic development, regional tourism promotion, community development, regional transportation and cost sharing for regional recreational infrastructure. In summary, the CRSC brings member communities together around a common regional vision, coordinated services and fair regional cost sharing. Source: Government of New Brunswick, Working Together for Vibrant and Sustainable Communities, 2021.

Belledune allocation by service

Service	2026	2027	Net Change
Solid waste	\$44,400	\$45,600	\$1,200
Local planning	\$160,255	\$164,239	\$3,984
Corporate services	\$10,589	\$14,356	\$3,767
Tourism promotion	\$23,419	\$19,590	(\$3,829)
Economic development	\$16,277	\$4,452	(\$11,825)
Community development	\$6,374	\$5,676	(\$698)
Regional transportation	\$3,773	\$840	(\$2,933)
Community transit	\$0	\$26,553	\$26,553
Public safety	\$190	\$560	\$370
Regional infrastructure cost sharing	\$41,604	\$40,000	(\$1,604)
Total	\$306,881	\$321,866	\$14,985

Cost by service with explanation of changes

Corporate services

Mandate: Governance, finance, general administration and communications for the CRSC.

Cost-sharing formula: 50% population and 50% tax base.

Belledune allocation: \$14,356 in 2027, an increase of \$3,767 from 2026.

The net corporate budget allocated to service funds rises from \$727,150 in 2026 to \$984,654 in 2027. The principal difference is the purchase and implementation of a new accounting system. The detailed budget also shows changes in communications, website and information-technology costs, partly offset by lower financial-management salaries. Revenue from the second preceding year's surplus falls from \$264,527 to \$83,576, while \$50,000 in RSSF funding is introduced to offset the cost of the financial system.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$64,194	\$90,894	\$26,700
Belle-Baie	\$50,873	\$73,329	\$22,456
Belledune	\$10,589	\$14,356	\$3,767
Chaleur Rural District	\$12,828	\$18,352	\$5,524
Member-funded total	\$138,484	\$196,931	\$58,447

Local planning services

Mandate: Regional land-use planning, rural and municipal plan review, building inspection and related administrative services.

Cost-sharing formula: 100% tax base among participating members.

Belledune allocation: \$164,239 in 2027, an increase of \$3,984 from 2026.

The overall local planning budget decreases from \$923,530 to \$874,063. However, the second preceding year's surplus applied as revenue decreases from \$162,222 to \$93,829. The budget also reflects a consolidation of the Development Officer and Inspector positions, which has decreased overall salary costs. In addition, certain software costs have declined as in-house software will replace a third-party vendor.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$0	\$0	\$0
Belle-Baie	\$484,496	\$498,736	\$14,240
Belledune	\$160,255	\$164,239	\$3,984
Chaleur Rural District	\$116,557	\$118,782	\$2,225
Member-funded total	\$761,308	\$781,757	\$20,449

Solid waste services

Mandate: Disposal and diversion of solid waste through the regional system.

Cost-sharing formula: \$76 per tonne based on estimated municipal tonnage.

Belledune allocation: \$45,600 based on 600 tonnes, an increase of \$1,200 from 2026.

The tipping fee increases from \$74 to \$76 per tonne, while Belledune's estimated tonnage remains unchanged at 600 tonnes. The CRSC solid-waste operating budget increases to \$8.16 million from \$ 7.59 million in 2026. Major budget movements include, fuel, electricity, waste-diversion and capital-funding costs, offset in part by a larger prior-year surplus and reductions in studies and operating items.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$296,000	\$304,000	\$8,000
Belle-Baie	\$296,000	\$304,000	\$8,000
Belledune	\$44,400	\$45,600	\$1,200
Chaleur Rural District	\$51,800	\$53,200	\$1,400
Member-funded total	\$688,200	\$706,800	\$18,600

Tourism promotion

Mandate: Promote the Chaleur region and support tourism development and destination marketing.

Cost-sharing formula: 100% tax base.

Belledune allocation: \$19,590 in 2027, a decrease of \$3,829 from 2026.

The total tourism budget decreases from \$453,733 to \$417,500. The budget maintains \$31,250 for the 2029 Congrès mondial acadien and reduces several marketing, content-acquisition and forum lines. A \$44,413 second previous year surplus also contributes to revenue in 2027.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$105,900	\$88,489	(\$17,411)
Belle-Baie	\$70,802	\$60,044	(\$10,758)
Belledune	\$23,419	\$19,590	(\$3,829)
Chaleur Rural District	\$17,026	\$14,300	(\$2,726)
Member-funded total	\$217,147	\$182,423	(\$34,724)

Economic and community services

Economic development

Mandate: Support regional economic growth, investment attraction, workforce development and business initiatives.

Cost-sharing formula: 100% tax base.

Belledune allocation: \$4,452 in 2027, a decrease of \$11,825 from 2026.

The service budget decreases from \$716,454 to \$614,390. Lower personnel, study, event, travel and professional-service costs are partly offset by \$175,000 in financial assistance for the airport. Revenue includes \$276,150 from WorkingNB PEDL, \$165,794 in RSSF funding, a \$95,290 prior-year surplus and \$35,700 for studies and related funding.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$73,604	\$20,109	(\$53,495)
Belle-Baie	\$49,209	\$13,645	(\$35,564)
Belledune	\$16,277	\$4,452	(\$11,825)
Chaleur Rural District	\$11,834	\$3,250	(\$8,584)
Member-funded total	\$150,924	\$41,456	(\$109,468)

Community development

Mandate: Encourage citizen participation, support local initiatives and advance social inclusion and community well-being.

Cost-sharing formula: 50% population and 50% tax base.

Belledune allocation: \$5,676 in 2027, a decrease of \$698 from 2026.

The service budget increases substantially to \$826,618, but most costs are supported by external funding from other levels of government. Budgeted revenue includes \$118,500 from the Economic and Social Inclusion Corporation (ESIC), \$122,705 in RSSF funding, and \$507,556 associated with the Eat Fresh and school breakfast programs, Planet Youth program, Feed New Brunswick and the Department of Education and Early Childhood Development. The net amount raised from members decreases from \$87,157 to \$77,857.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$40,341	\$35,935	(\$4,406)
Belle-Baie	\$32,319	\$28,991	(\$3,328)
Belledune	\$6,374	\$5,676	(\$698)
Chaleur Rural District	\$8,123	\$7,255	(\$868)
Member-funded total	\$87,157	\$77,857	(\$9,300)

Community transportation

Mandate: Provide transportation support so residents can access essential services.

Cost-sharing formula: 50% population and 50% tax base.

Belledune allocation: \$840 in 2027, a decrease of \$2,933 from 2026.

The total service budget decreases from \$176,141 to \$88,190. The cost to administer the Dial A Ride service has decreased overall as we have outsourced the program to Urban/Rural Rides. As such, personnel and several administrative lines decline, while the funding received from ESIC shows up as a transfer to Urban/Rural Rides as an expenditure. The net amount raised from members falls from \$51,599 to \$11,529.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$23,884	\$5,338	(\$18,546)
Belle-Baie	\$19,134	\$4,277	(\$14,857)
Belledune	\$3,773	\$840	(\$2,933)
Chaleur Rural District	\$4,809	\$1,074	(\$3,735)
Member-funded total	\$51,600	\$11,529	(\$40,071)

Public transit

Mandate: Operate the regional public transit service for participating municipalities.

Cost-sharing formula: Allocated among participating municipalities using population and tax-base data, as presented in the budget schedule.

Belledune allocation: \$26,553 in 2027; no Belledune allocation was recorded in 2026.

This is the largest single increase in Belledune's 2027 allocation. The CRSC community-transit budget rises from \$1.01 million to \$1.56 million. Revenue includes \$444,218 in RSSF funding, \$396,618 from the Regional Development Corporation, \$176,128 from customers and \$120,000 in advertising revenue. The capital budget totals \$900,224, supported by \$810,202 from other sources and \$90,022 in long-term borrowing.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$221,602	\$265,237	\$43,635
Belle-Baie	\$0	\$129,976	\$129,976
Belledune	\$0	\$26,553	\$26,553
Chaleur Rural District	\$0	\$0	\$0
Member-funded total	\$221,602	\$421,766	\$200,164

Public safety and regional infrastructure

Regional public safety committee

Mandate: Coordinate regional public-safety priorities with police, emergency services and member communities.

Cost-sharing formula: 50% population and 50% tax base.

Belledune allocation: \$560 in 2027, an increase of \$370 from 2026.

The 2027 budget adds an allocation of the Director's salary to the service to resurrect the Public Safety Committee mandate while retaining \$4,500 for vehicle heating and storage. The net member requirement is \$7,680, supported by an equal amount of RSSF funding and a \$3,071 prior-year surplus.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$1,201	\$3,545	\$2,344
Belle-Baie	\$962	\$2,860	\$1,898
Belledune	\$190	\$560	\$370
Chaleur Rural District	\$242	\$715	\$473
Member-funded total	\$2,595	\$7,680	\$5,085

Regional sport recreation and cultural infrastructure

Mandate: Support planning, coordination and cost sharing for regional sport, recreation and cultural infrastructure.

Belledune allocation: \$40,000 in 2027, a decrease of \$1,604 from 2026.

Belledune's contribution remains capped at \$40,000 under the regional cost-sharing arrangement. Across the region, the 2027 service budget includes \$442,620 in infrastructure cost-sharing contributions and \$242,106 in FASR revenue, together with a \$13,546 prior-year surplus.

Member allocation comparison

Community	2026	2027	Change
Bathurst	\$16,912	\$13,553	(\$3,359)
Belle-Baie	\$311,552	\$313,588	\$2,036
Belledune	\$41,604	\$40,000	(\$1,604)
Chaleur Rural District	\$75,715	\$75,479	(\$236)
Member-funded total	\$445,783	\$442,620	(\$3,163)

2027 financial impact for Belledune

Measure	2027 result	Interpretation
Total CRSC allocation	\$321,866	\$242.92 per resident
Year-over-year increase	\$14,985	\$11.31 per resident
Updated estimated tax-rate impact	0.00395	Approximately \$9.88 on a \$250,000 assessment
Largest increase	Community transit	+\$26,553
Largest decrease	Economic development	-\$11,825

The net increase is driven primarily by Belledune's new community-transit allocation and higher corporate, planning, solid-waste and public-safety costs. These increases are partly offset by reductions in tourism promotion, economic development, community development, regional transportation and infrastructure cost sharing.

Belledune

Growth Initiative

A service proposal from the Chaleur Regional Service Commission / Imagine Chaleur

Prepared for initial discussion with the Municipality of Belledune

October 14, 2026

Why Belledune needs a coordinated response

Industrial transition

The smelter closure and the transition of the Belledune Generating Station away from coal create fiscal pressure and uncertainty for major industrial assets.

Strategic assets

Belledune offers the Port, industrial land, rail access, highway connections, energy infrastructure, an established industrial workforce and tourism assets that strengthen its overall investment appeal.

New opportunities

Potential sectors include biomass, renewable fuels, forestry, transportation, marine logistics, tourism and related industries.

Investors need timely decisions, clear site information and coordinated access to partners.

Purpose and delivery model

Primary objective

Make Belledune investment-ready and actively positioned for diversification, private investment, job creation and renewal of the municipal tax base.

1

Municipality at the centre

Belledune retains authority over decisions concerning its economic future.

2

Imagine Chaleur as navigator

A regional entry point connects investors with sites, planning, programs and partners.

3

Partners mobilized by project

The Port, ONB, governments, NB Power, Indigenous representatives and industry join as needed.

Imagine Chaleur's proposed role

Imagine Chaleur would complement existing municipal and provincial agencies responsibilities as a regional connector, facilitator and investor concierge.

Role	Practical value
Single regional entry point	Provide investors with one contact and coordinate introductions to municipal, provincial, federal, planning and utility partners.
Investor navigation	Explain sites, zoning, servicing, permitting, funding programs, workforce supports and local project conditions.
Investment readiness	Maintain an industrial property inventory, identify infrastructure gaps, incorporate relevant tourism and quality-of-place assets, and package consistent investment information.
Project coordination	Track active leads and bring organizations together when a project requires several decisions.
Reporting and accountability	Report leads, site visits, barriers, actions, outcomes and progress to the Municipality via its Task Force Committee.

Belledune's Growth Task Force

A compact core table would guide the initiative. Industry and technical representatives would participate according to the projects under discussion.

Municipal and regional

- Municipality of Belledune
- CRSC / Imagine Chaleur
- CRSC Planning Department

Government and institutions

- Opportunities New Brunswick
- ACOA and Government of New Brunswick / RDC
- WorkingNB and CCNB
- Indigenous economic development representation

Industry and infrastructure

- Belledune Port Authority and NB Power
- Rail and logistics partners
- Forestry, biomass, mining and critical minerals
- Major employers and landowners

First deliverable: interactive site inventory

Belledune would serve as the pilot community. The CRSC Planning Department, Imagine Chaleur and the Municipality would develop the tool together.

Property information

- 01 Parcel boundaries and acreage
- 02 Ownership or contact pathway
- 03 Sale or lease status
- 04 Buildings and floor area

Infrastructure and planning

- 01 Zoning and permitted uses
- 02 Water, wastewater and electricity
- 03 Road, rail and Port proximity
- 04 Environmental and development constraints

Investor use

- 01 Filterable site search
- 02 Downloadable site profiles
- 03 Site visit coordination
- 04 Investor inquiries and follow-up via a tracking system

The inventory would function as an investment-readiness and lead-generation tool, with “Contact Imagine Chaleur” on every site profile.

First-year work plan

Phase	Timing	Focus	Key deliverables
1	Months 1–3	Partnership and assessment	Confirm municipal interest; establish the Task Force; meet partners; review existing studies; identify sites and infrastructure constraints.
2	Months 3–6	Investment readiness	Develop the site inventory and profiles; establish an investor-navigation protocol; identify priority sectors, tourism and quality-of-place assets, and infrastructure needs.
3	Months 6–12	Investment attraction	Coordinate with ONB; develop qualified leads; prepare an investment prospectus; organize site visits; maintain a confidential project pipeline.

The first six months build the partnership and investment tools. The second half of the year focuses on qualified leads and investor activity.

Measures of success and proposed next steps

Measures of success

- 1 Investment-ready sites and completed profiles
- 2 Qualified inquiries, site visits and projects entering due diligence
- 3 Infrastructure gaps and funding applications advanced
- 4 Private capital, jobs retained or created, and potential tax-base growth
- 5 Partner satisfaction with investor navigation

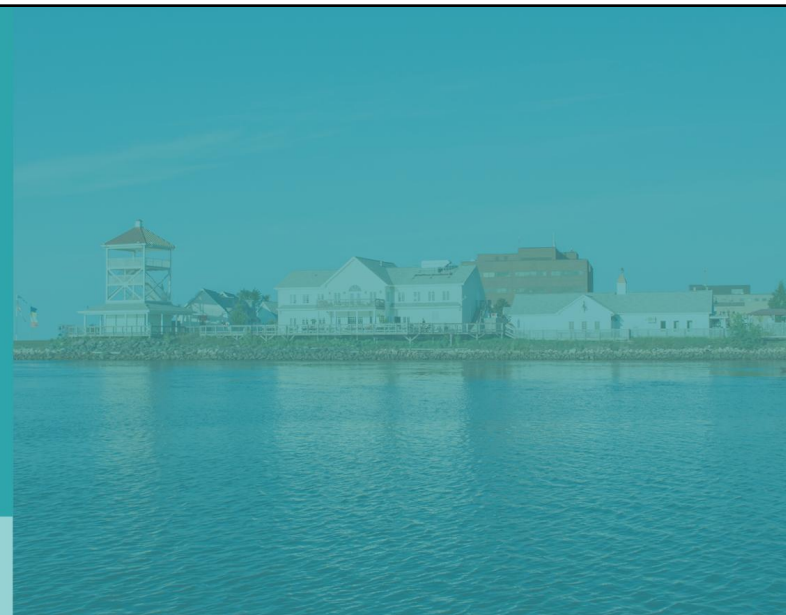
Proposed next steps

- 01 Present the concept to the Mayor, Council and senior administration.
- 02 Confirm whether Belledune wishes to co-develop the initiative with the CRSC.
- 03 Identify a municipal lead and hold a joint planning session with Imagine Chaleur to propose a municipal Task Force Committee mandate.
- 04 Approach the Port, ONB, ACOA, NB Power and provincial partners together.
- 05 Begin the industrial site inventory as the first concrete deliverable.

Decision requested: confirm interest in co-developing the initiative.

Questions ?

AFMNB: A Network Belledune Can Build On



October 14th, 2026



Mission & Vision

□ **Mission:** AFMNB represents and supports strong local governance to foster innovative, prosperous, inclusive and sustainable communities and raise the profile of the Francophonie.

□ **Vision:** Municipalities are recognized as a distinct order of government with their own jurisdiction, advancing the social, cultural and economic development of New Brunswick's Acadian and Francophone community and its national and international visibility.

Main Activities

- Represent our member municipalities before the provincial and federal governments
- Manage projects that support our member municipalities
- Collaborate on the implementation of projects for our member municipalities
- Contribute to studies and research
- Build municipal capacity by offering awareness, education, and training activities

Board of Directors

- **President:** Kassim Dombia (Shippagan)
- **1st Vice-president :** Mario Pelletier (Bois-Joli)
- **2nd Vice-president:** Éric Marquis (Edmundston)
- **North West :** Bertrand Beaulieu (Grand Falls)
- **Restigouche :** Éric Gagnon (Kedgwick)
- **Chaleur :** Rachel Boudreau (Belle-Baie)
- **Acadian Peninsula :** Marie-Soleil Landry (Caraquet)
- **Kent representative:** Danielle Dugas (Beaurivage)
- **South east representative:** Maxime Bourgeois (Memramcook)





AFMNB in numbers:

30 francophone and bilingual municipalities

A network of municipal councils and administrations facing shared challenges.

Nearly 400,000 residents

Member municipalities serve close to half of New Brunswick's population.

6 regions across New Brunswick

Regional perspectives inform a shared voice on municipal priorities.

More than 260 elected municipal representatives

A network of mayors and councillors sharing experience and advancing common municipal priorities.

Key Priorities

- Reinforcing local governance through alternative revenue streams
- Official languages
- Francophone immigration
- Participation of women and youth
- Arts and culture
- Young Canada Works - Atlantic



Events

- Perspectives (September)
- Annual Conference (October)
- Mayors concertation table (February)
- Regional tour (May-June)



Member Services

Practical support for council and staff

- **Ongoing training included in membership**
Practical learning for elected officials and municipal staff on governance, roles and responsibilities, municipal finances, communications and innovation.
- **Support with municipal insurance**
Assistance with insurance data, tendering, coverage analysis, negotiations and renewals, supported by collective purchasing power.
- **Specialized support when you need it**
Research, strategic planning, project development and management, facilitation and tailored tools to help your team move priorities forward.

Member Services

Better information for municipal investment decisions

- **Asset management**

Organize municipal data and identify priorities for infrastructure maintenance, renewal and investment.

- **Climate mapping and decision tools**

Use maps and dashboards to understand flooding, erosion, heat and vulnerability, and inform municipal planning.

- **Support for implementation**

Develop a roadmap, identify funding opportunities and access expertise to advance a municipal climate priority.

Member Services

Opportunities for Belledune in 2026–2027 and beyond

- **Climate learning for elected officials**

A November 2026–February 2027 program to review climate priorities and develop a clear municipal roadmap.

- **Municipal Climate Academy**

Structured support from June 2027 to May 2029 to advance a climate priority chosen by the municipality, with training, specialist expertise and practical deliverables.

- **Collaboration with First Nations**

A June 2027–May 2029 initiative offering training, self-assessment, practical tools and ongoing support for eight participating municipalities.

Our Members

- Baie-des-Hérons
- Bathurst
- Beaurivage
- Beausoleil
- Belle-Baie
- Bois-Joli
- Campbellton
- Cap-Acadie
- Caraquet
- Champdoré
- Dieppe
- Edmundston
- Fredericton
- Grand-Bouctouche
- Grand-Sault
- Haut-Madawaska
- Hautes-Terres
- Kedgwick
- Memramcook
- Miramichi
- Moncton
- Neguac
- Nouvelle-Arcadie
- Rivière-du-Nord
- Saint-Quentin
- Shediac
- Shippagan
- Tracadie
- Vallée-des-Rivières
- Île-de-Lamèque

Head office



Maison de l'Acadie
Petit-Rocher, N.-B.

Our team

Our Team

Marie-Claude Keeley

Executive Director

Julie Roy

Director of Administration, Finance
and Human Resources

Marcel Vienneau

Member Services Manager

Emmanuelle Chapados

Communications Coordinator

Clément Mousset

Sustainable Development Coordinator

Cyril Courtin

Project Manager

Mike Roy

Research and Policy Manager

Pierre Doucet

Young Canada Works and
Municipal Innovation Showcase Coordinator

André Frenette

Group Insurance Coordinator

Garry Rolf Rakotoarimanana

Project Officer

Cindy Bento

Welcoming Francophone Communities Manager

Cécile Miserez Beuzeville

Communications Officer,
Welcoming Francophone Communities

Questions ?

What? Ditching
Why? holding water

How? _____

Who? _____

When? _____

Where? 134 Daley Lane



VILLAGE OF BELLEDUNE
COUNCIL AGENDA ITEM FORM

SUBMITTE BY: _____

FOR REGULAR MEETING: Yes ☒ No _____ MEETING DATE: Oct 14-2026

SUBJECT: (Description of Issue):

Ditching on Route 134 on the North side
of Daley Lane is holding water and is
very deep. Water has no where to go

(If additional space is required, please attach report or write on reverse side).

ACTION REQUESTED: (Proposed motion)

to have an engineer have a look at it
and get quotes before Budget time

BACKGROUND: _____

POLICY IMPLICATIONS: _____

FINANCIAL IMPLICATIONS UNKNOWN

Request received the Oct 7-26
Date

Request received from James Lanni
Signature

What? UMNB Conference 2026

Why? Report

How? N/A

Who? Council & Public

When? Oct. 1-4, 2026

Where? Moncton



VILLAGE OF BELLEDUNE
COUNCIL AGENDA ITEM FORM

SUBMITTED BY: **Councillor Brenda Cormier**

FOR COMMITTEE OF WHOLE MEETING: Yes ☒ No ☐ MEETING DATE: **October 14, 2026**

SUBJECT: (Description of Issue): **UMNB Conference 2026 – My Take Away**

I attended the 3.5 day conference which provided a wealth of information to both elected and administrative persons in attendance.

The days were full and the agenda was quite extensive:

Oct. 1 – 10:00 a.m. – 5:00 p.m. with a network social hour between 5:00 p.m. – 6:30 p.m.

UMNB Welcome and Opening Session

Canada/USA Trade Agreements and Tariff talks

Key note speaker – Moncton Wildcats Coach

Taskforce on Homelessness (Panel Discussion)

Fireside Chat with Premier Susan Holt and Minister Aaron Kennedy

Municipal Café Meetings – Belledune met with DLG staff

Oct. 2 – 9:00 a.m. – 3:30 p.m. Reception and Trade show from 6:00 p.m. – 9:00 p.m.

The day was broken up into simulative sessions, and I attended the following: The Opening

Council's role in Asset Management Governance

RTIPPA: Practical implications for Municipalities

Regional Awakening: Urgent Need for A Development Policy in New Brunswick

Place Name and Asset Policy in New Brunswick Municipalities

Partnership in Community Housing - A conversation with the NB Housing Alliance

Oct. 3 – 8:45 a.m. 4:00 p.m. UMNB Reception and Awards Banquet 6:00 p.m. – 9:00 p.m.

UMNB Member Engagement – 2027 Strategic Planning Session

Panel Discussion – Advocacy That Makes an Impact

Property Tax: Fiscal Tools in Other Jurisdictions

NB Municipal Spotlight

Regional Meeting – Belledune and Bathurst

Oct. 4 – 9:00 a.m. – 12:00 p.m. Annual General Meeting

UMNB Reports on the previous year's meetings including Annual General Meeting, Special meetings, Presidents Report, Executive Director Report, Financial Report for the current year and the Financial Statement from previous year. The meeting then moves into the business of the day including Resolutions on various matters to be pursued by UMNB on behalf of the membership. Each membership gets one vote, which for Belledune was Mayor Lapointe. I read all the information prior to the meeting and left meeting at 10:00 a.m. to travel home.

My take away from the conference is that Belledune can do better. We need to have a strategy, a plan, as to what we want to accomplish during our term and beyond. As elected officials we need to prioritize and

stay persistent on what we want to accomplish. We need to partner with other organizations and be more active in meeting with our MLA and MP and provincial Ministers on a regular basis to keep them informed on what we want and what we need from them. We need to keep our citizens and tax payers informed of what our plans are, what we want to do, and why. We need to collaborate with the region and the municipal neighbours to identify what we can do together, but at the same time keep our goals and objectives for Belledune.

Of particular interest to me were the discussions on Asset Management and RTIPPA

For Asset Management we need to have a workable plan, know what we have, know what the life expectancy is for those Assets, know the cost of repairs and replacement, prioritize and evaluate when works is to be done and implement that discussion and the allocation of funds into our Budget process. Again, the citizens and tax payer need to be formed about the Assets we need to maintain, the costs and any future Assets that we may add and the costs. The elected officials need to be provided with accurate and timely data in order make informed decisions. The elected and municipal staff both have roles to play, the elected officials govern through their decisions and the staff implement those decisions.

For RTIPPA (Rights to Information and Protection of Privacy Act) this session highlighted some very important issues. The need to have written records, document everything and manage those through a Records Management System (which include a retention and destruction schedule). All records need to be managed through a central system for the municipality. The municipality is to appoint one person only as Head and they have the authority to delegate. The provincial RTIPPA and Ombud personnel are there to assist and can give guidance and tips to the municipal Head on how to manage requests for information as well as breaches of privacy. The RTIPPA has underwent a review and changed will be expected in the spring of 2027

While some of the topics, at this time, may not necessarily be issues that Belledune is facing, the experience and information provide from other municipalities provide a good awareness of what is going on across the province. There is always some take away from each session. Networking with other municipalities, elected and staff, provides information that may not necessarily be on the UMNBA Agenda, but valuable.

One thing for sure, is all municipalities are struggling with financial stability. With cost of municipal services increasing and provincial downloading, sustainability is becoming more difficult. With those services being funding primarily through municipal taxation (80-85%), coupled with the recent taxation reform by the provincial government, municipalities are finding sustainability not a reality. That is why municipalities are looking to have other sources of funding turned over from the province. For example, some other provinces are receiving 1 cent from the provincial sales tax, allocated to the municipalities. That alone would provide a substantial revenue source.

Finally with the 20-minute meeting with DLG staff members, particularly to discuss Belledune's shortfall on taxation revenue of \$1 million +, because of the reassessment of NB Power Generation Station, may be somewhat beneficial. Points raised by Belledune were in reference to spreading the loss over a period of years, rather than all in one year, the Equalization Grant, the previous year assessment to be used for RSC funding formula for 2027 and taxation solutions. Belledune will not be subject to the Taxation Reform Stabilization formula because it will not work for Belledune this year. The spreading of the loss over years is not within the jurisdiction of the staff, an elected to elected discussion. There was a proposed idea on property taxation in the central zone (industrial) which will be looked into with the DLG staff member and discussed further with Belledune staff and the assessment for RSC funding will be looked into by DLG staff member to see what the legislation is saying.

ACTION REQUESTED: (Proposed motion) **No Action Required at this time**

BACKGROUND: **Accountability and Transparency**

POLICY IMPLICATIONS: **None at this time**

FINANCIAL IMPLICATIONS **Cost of Attending Conference (Budgeted item)**

Request received the **October 7, 2026**
Date

Request received from **Councillor Brenda Cormier**
Signature